

**Sierra County
Board of Supervisors'
Agenda Transmittal &
Record of Proceedings**

MEETING DATE: March 3, 2020	TYPE OF AGENDA ITEM: <input checked="" type="checkbox"/> Regular <input type="checkbox"/> Timed <input type="checkbox"/> Consent
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DEPARTMENT: Behavioral Health
APPROVING PARTY: Lea Salas, Administrative Director
PHONE NUMBER: (530) 993-6746

AGENDA ITEM: Approval of a three year grant authorizing Lea Salas, Administrative Director of Behavioral Health, to enter in to agreement with California Homeless Coordinating and Financing Council for the Homeless Housing, Assistance and Prevention Program (HHAP)

SUPPORTIVE DOCUMENTS ATTACHED: Memo Resolution Agreement Other

BACKGROUND INFORMATION: Please see attached memo

FUNDING SOURCE: 0515670
GENERAL FUND IMPACT: No General Fund Impact
OTHER FUND:
AMOUNT: \$ 13,096.05 N/A

ARE ADDITIONAL PERSONNEL REQUIRED?

 Yes, -- --
 No

IS THIS ITEM ALLOCATED IN THE BUDGET? Yes No

IS A BUDGET TRANSFER REQUIRED? Yes No

SPACE BELOW FOR CLERK'S USE

<p>BOARD ACTION:</p> <input type="checkbox"/> Approved <input type="checkbox"/> Approved as amended <input type="checkbox"/> Adopted <input type="checkbox"/> Adopted as amended <input type="checkbox"/> Denied <input type="checkbox"/> Other <input type="checkbox"/> No Action Taken	<input type="checkbox"/> Set public hearing For: _____ <input type="checkbox"/> Direction to: _____ <input type="checkbox"/> Referred to: _____ <input type="checkbox"/> Continued to: _____ <input type="checkbox"/> Authorization given to: _____	Resolution 2020- _____ Agreement 2020- _____ Ordinance _____ Vote: Ayes: Noes: Abstain: Absent: <input type="checkbox"/> By Consensus
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COMMENTS:

CLERK TO THE BOARD

DATE

Memorandum

To: Sierra County Board of Supervisors

From: Lea Salas, Administrative Director of Behavioral Health

Reference: Agenda Item

Date of memo: February 21, 2020

Date of Board Meeting: March 3, 2020

Requested Action: Approval of a three year grant authorizing Lea Salas, Administrative Director of Behavioral Health, to enter in to agreement with California Homeless Coordinating and Financing Council for the Homeless Housing, Assistance and Prevention Program (HHAP).

Mandated by:

Funding

Budgeted? YesX No

	YesX	No
Revenue	\$13,096.05	
Expenses	\$13,096.05	
Difference	0	

Background Information: Sierra County will be collaborating with Plumas Crisis Intervention & Resource Center (PCIRC), a regional partner in both the NorCal Continuum of Care (CoC) Executive Board and the Plumas-Sierra Counties CoC Advisory Board, who serves as the point of Coordinated Entry (CE) for Plumas County. PCIRC will work in close collaboration with Sierra County to provide access to shelter services at Ohana House Emergency & Transitional Shelter for identified Sierra County residents, utilizing a regional model of services.

Sierra County is a partner within the seven-county NorCal CoC and has been an active partner in the leadership and development of the infrastructure of the Plumas-Sierra Counties CoC Advisory Board. A Sierra County department head (Administrative Director of Behavioral Health) serves on the Executive Board of the NorCal CoC, representing Sierra County. All community partners have been active in the development of the County's CoC 2019-20 Strategic Plan.

Plumas County is also partnering with Sierra County to prepare a regional Plan to Address Homelessness. Specifically, Plumas and Sierra counties Behavioral Health Departments commissioned the Plan for the purpose of laying out a focused and practical strategy for addressing the issue of homelessness in the two counties. The Plan will build upon the work of the Plumas-Sierra Counties CoC Advisory Board, which functions as the local housing and homelessness workgroup within the larger NorCal CoC. As contiguous counties, which have a long history of service collaboration and sharing of resources, the two-county approach to the Plan provides a joint response to homelessness, while at the same time describing the unique challenges and resources that each county brings to the issue.

Allocated HHAP funding for Sierra County represents dedicated dollars to PCIRC to continue to expand the County's capacity to serve a growing homeless population and provide needed services to youth as defined within the HHAP budget.

Potential Issues to consider: None

Alternatives or Impacts of disapproval: Sierra County would not have this funding opportunity.



Application Number: SIE-COU-XAAR1SK8GF

Application number will be sent as part of the confirmation email after submitting the electronic HHAP application.

Homeless Housing, Assistance and Prevention Program (HHAP)
Authorized Signatories Form

Date: 02/14/2019

GRANTEE INFORMATION

Entity Name: Sierra County Authorized Representative: Lea Salas

Form Instructions: Eligible applicants who may apply for HHAP program funds are the CoC, as identified by the United States Department of Housing and Urban Development (HUD), large cities (with a population of 300,000 or more), and counties. By signing and submitting this document, the authorized representative is certifying that the approved signatory(ies) below are authorized to sign the standard agreement and related documents on behalf of the specified Administrative Entity. Please attach this completed form with the rest of the required documents of the application. All required documents must be submitted in order for the application to be deemed complete.

In the space provided below, fill in the name, position/title and signature of all of the individuals who are authorized to sign all applicable HHAP documents in lieu of the authorized representative, including (but not limited to):

- 1) HHAP Standard Agreement
- 2) STD 204 form (for nongovernmental entities)
- 3) GovtTIN form (for governmental entities)
- 4) Redirection of Funds (if applicable)

Number	Name of Approved Signatory	Position / Title	Signature
1	Lea Salas	Administrative Director Behavioral Health	
2			
3			

Note: This form must be updated by the Administrative Entity whenever the authorized representative or approved signatory changes. The updated information must include the name, position/title and signature of the newly approved signatory. Please forward supporting documentation noticing any official changes to the list of approved signatories to HCFC@BCSH.ca.gov. Supporting documentation must include the name and position/title of the individual authorized to legally bind the governing body to HHAP-related contracts and commitments. The supporting document does not need to be HHAP specific.

CERTIFICATION

I certify that the signature(s) above are of the individuals authorized to sign for all applicable documents for the HHAP grant cited above.

NOTE: Authorized Representative cannot be a person named as an approved signatory above.

<input type="text"/>	<input type="text"/>
Name of Authorized Representative	Title
<input type="text"/>	<input type="text"/>
Signature of Authorized Representative	Date



Vision for Success

The NorCal Continuum of Care (CoC) envisions a homeless response system that uses resources effectively, quickly connecting our neighbors with services to regain and retain housing or to prevent homelessness from occurring. By reducing homelessness, we will improve the quality of life and well-being of everyone in our region.

Values

Our values, based on a unified and community-wide solution, will align efforts to address homelessness and mitigate the impacts it has on our communities. Together, we create an assertive, effective and strategic approach that will serve as the homeless response system.

- Healthy Communities - with a coordinated, regional response, support our most vulnerable populations in identifying housing opportunities and achieving greater dignity and self-sufficiency.
- Coordinated System of Care – a community-wide response to homelessness prioritizes the quality of life for all persons, understanding that each person has unique needs, strengths and experiences.
- Long-term Sustainability-investments in the right solutions will result in effective use of resources and significantly reduce the number of persons experiencing homelessness.

CoC Foundational Priorities

The path towards ending homelessness includes a focus on the NorCal CoC’s Foundational Priorities. The core strategies that must be achieved in order to support long-term success while setting the stage for substantial impact over time.

Priority One: Increase knowledge and understanding housing needs and options through the development a homeless plan.

Goal 1-A: Increase the Permanent Supportive Housing (PSH) and Affordable Housing units available across the CoC

- Evaluate the need and feasibility for new development or conversions to PSH
- Identify housing units available and negotiate for PSH placements among existing multi-family housing stock
- Engage landlords as partners, developers, and banks to increasing housing units available for subsidized programs

Strategy: In partnership with Plumas County we will utilize our Technical Assistance funds from No Place Like Home (NPLH) to locate and select a consultant for both counties. (Housing Tools was selected)

Strategy: Utilize the consultant, Housing Tools to create a housing plan which will then determine needs and feasibility for Permanent Supportive Housing.

Outcome: Present the Housing Plan to our County Board of Supervisors by February 2020.

Goal 1-B: Expand the capacity for housing providers across the CoC

- Expand the number of entities with staffing and capacity to administer housing programs
- Ensure housing stability through case management and supportive services

Strategy: Educate our community stakeholders and community members about housing programs/grants that are made available through the NorCal Continuum of Care with the case management and supportive services available with the county.

Outcome: Have the stakeholders aware about the possibility of building capacity to administer housing programs.

Goal 1-C: Implement the Coordinated Entry Process as a means of prioritizing PSH and other housing services for chronically homeless persons with the highest need.

Strategy: Utilize our PIT data in conjunction with our Homeless Plan as a means to assess housing needs for our chronically homeless individuals as it relates to those with the highest needs.

Outcome: We would be poised to implement a coordinated entry process.

	<p>Goal 1-D: Expand the low barrier emergency shelter capacity in the NorCal CoC region to reduce the number of individuals experiencing homelessness that are unsheltered.</p>	<p>Strategy: Although Sierra County has no emergency shelter, we will be utilizing the PIT count and the homeless plan to determine needs.</p> <p>Outcome: Use the data to educate and/or promote the need for an emergency shelter.</p>
<p>Priority Two: Develop Leadership and Coordination of Effort to reduce Homelessness</p>	<p>Goal 2-A: Strengthen and Build the Capacity of Community Leadership around Homelessness</p> <ul style="list-style-type: none"> • Engage community partners, executive directors, board members, landlords, civic leaders, public officials, public agencies, the business community and other stakeholders in the need for community engagement and coordination of resources • Advocate for local housing element compliance 	<p>Strategy: Utilize our Behavioral Health Advisory Board and the Community Stake Holder process to inform, advocate and bring awareness around homelessness in hopes of building community leadership as it relates to low-barrier housing.</p> <p>Outcomes: The formation of a Homeless Steering Committee to represent and advocate for housing needs in Sierra County.</p>
	<p>Goal 2-D Explore staffing alternatives to promote NorCal CoC infrastructure stability.</p>	<p>Strategy: Continue to utilize Sierra County Behavioral Health personnel to promote NorCal CoC.</p> <p>Outcome: To draw from existing personnel to participate with NorCal CoC activities.</p>
<p>Priority Three: Implement Data Tracking and Prioritization of Housing Services</p>	<p>Goal 3-A: Implement a CoC-wide Homeless Management Information System (HMIS) system for data collection and system performance measurement</p> <ul style="list-style-type: none"> • Engage local stakeholders in each county and inform them of the benefits of data collection as a means to support the need for housing and funding • Provide informational updates to the full CoC on data measures and data integrity 	<p>Strategy: Set up and train our two users in HIMS, Family Resource Center and Wellness Center.</p> <p>Strategy: Educate other stakeholders regarding the benefits of utilizing the HMIS to increase access for data collection for the purposes of housing and funding.</p> <p>Outcomes: To actually provide informational updates on data measures and data integrity.</p>

	<p>Goal 3-B: Implement a Coordinated Entry Process (CEP), administered at a local level, for prioritizing and accessing available housing and supportive services</p> <ul style="list-style-type: none"> • Develop a system for documenting homelessness and disability within HMIS • Develop a local, centralized By Name list in each county of the CoC • Encourage use of the CEP by all housing providers • Identify CEP access points and train agency staff on use of HMIS and the prioritization tool • Regularly convene agencies providing CEP access points to discuss improvements needed to the CEP and to identify gaps 	<p>Strategy: The two agencies will meet monthly or as needed to coordinate resources and referrals.</p> <p>Strategy: Review a name list from the HMIS to prioritize housing and disability needs.</p> <p>Outcomes: Provide viable data in support of a supportive housing element in Sierra County.</p>
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Abbreviations:

- Homeless Continuum of Care (CoC)
- Permanent Support Housing (PSH)
- No Place Like Home (NPLH)
- Emergency Solutions Grant (ESG)
- Homeless Management Information System (HMIS)
- Point in Time count (P.I.T.)
- Rapid Re-housing (RRH)
- Coordinated Entry Process (CEP)
- Housing and Urban Development (HUD)

SIERRA COUNTY – HHAP APPLICATION NARRATIVE

1. SUMMARY OF HOMELESSNESS IN THE NORCAL COC

The NorCal CoC, including Sierra County, HUD Longitudinal System Assessment (LSA) data¹ is provided in **RED**, as follows:

1. Total number of households served in:
 - a. **0** Emergency Shelter, Safe Haven and Transitional Housing,
 - b. **133** Rapid Rehousing, and
 - c. **14** Permanent Supportive Housing
2. **66** Total number of disabled households served across all interventions.
3. **51** Total number of households experiencing chronic homelessness served across all interventions.
4. **59** Total number of 55+ households served across all interventions.
5. **0** Total number of unaccompanied youth served across all interventions.
6. **30** Total number of veteran households served across all interventions.
7. Number of individuals served across all interventions who were:
 - a. **73** Female,
 - b. **84** Male, and
 - c. **1** Transgender, or Gender Non-Conforming.
8. Total number individuals served across all interventions who were:
 - a. **121** White, Non-Hispanic/Non-Latino (only),
 - b. **5** White, Hispanic/Latino (only),
 - c. **9** Black or African American (only),
 - d. **0** Asian (only),
 - e. **8** American Indian or Alaska Native (only),
 - f. **1** Native Hawaiian/Other Pacific Islander (only) or
 - g. **3** Multiple races.

¹June 2018 – June 2019

2. DEMONSTRATION OF REGIONAL COORDINATION

A. Coordinated Entry System (CES) Information

1. How does Sierra County coordinate with the County's CoC CES?

Sierra County will be collaborating with Plumas Crisis Intervention & Resource Center (PCIRC), a regional partner in both the NorCal Continuum of Care (CoC) Executive Board and the Plumas-Sierra Counties CoC Advisory Board, who serves as the point of Coordinated Entry (CE) for Plumas County. PCIRC will work in close collaboration with Sierra County to provide access to shelter services at Ohana House Emergency & Transitional Shelter for identified Sierra County residents, utilizing a regional model of services.

PCIRC helps vulnerable and high-risk populations and addresses county-wide behavioral health supportive service needs, including all homeless services, which are provided through PCIRC's main office located in Quincy.

PCIRC works in collaboration with multiple community partners who refer individuals and families (including those with youth) who are homeless to PCIRC. PCIRC has provided homeless and housing services in Plumas County for over 36 years.

The Plumas CES system is designed to quickly identify, assess, refer and connect individuals and families in crisis to housing and an array of supportive services. Most of these services are provided on-site at PCIRC such as food, clothing, hygiene supplies and other personal needs. The agency conducts community outreach to identify individuals and families living in places not meant for human habitation and engages them in services. PCIRC programming and homeless services aid in reducing the time it takes for participants to access services and the number of days they are homeless. Community partners collaborate to ensure avoidance of any duplication of services and resources.

PCIRC has operated the Plumas/Sierra 24/7 Crisis Line since 1983. This system provides another point of entry for homeless individuals. Through the work with the Plumas County Community Development Commission and the Lassen-Plumas-Sierra Community Action Agency, the first regional homeless plan was developed in 2008. PCIRC continually works with Sierra County to offer assistance in accessing needed funding to support homeless prevention and senior services in Sierra County through the Emergency Food & Shelter Program (formerly FEMA).

2. What, if any, are Sierra County's current challenges related to CES, and how does the County plan to address these challenges?

Sierra County has no emergency shelter, transitional, supportive, or permanent housing units and has not yet established their HMIS and CES systems. Due to the very small population of this frontier community and lack of infrastructure, this component has yet to occur. PCIRC will serve as their qualified partner in this project.

Sierra County and its community and regional partners are looking for ways in the future to increase the supply of affordable housing and homeless services, for example:

- Increase the Permanent Supportive Housing (PSH) and affordable

housing units available across the CoC – partner with Plumas County to utilize Sierra County’s Technical Assistance funds from No Place Like Home (NPLH) to develop a housing plan.

- Expand the capacity for housing providers across the CoC.
- Implement the Coordinated Entry Process as a means of prioritizing PSH and other housing services for chronically homeless persons with the highest needs.
- Expand the low-barrier emergency shelter capacity in the NorCal CoC region to reduce the number of individuals experiencing homelessness that are unsheltered.
- Strengthen and build the capacity of community leadership around homelessness and explore staffing alternatives to promote NorCal CoC infrastructure stability.
- Implement a CoC-wide Homeless Management Information System (HMIS) System for data collection and system performance measurement

3. How does Sierra County and PCI RC promote the utilization of your CES?

As the long-term provider of homeless services in the County, PCI RC has been the recognized point of CES even before the process was formalized. Much of the outreach is done by word-of-mouth and agency-to-agency referrals. For example, community partners and government agencies provide referrals and clients also self-refer to receive services. Within this proposed project, Sierra County Human Services as its community partners will work closely with PCI RC to provide referrals to Ohana House as homeless individuals, youth and families are identified. Comprehensive services will be provided. Individuals will be processed through the CES and HMIS systems.

B. Prioritization Criteria

- 1. What are the criteria used to prioritize assistance for people experiencing homelessness in Sierra County?**
- 2. How is CES, pursuant to 24 CFR 578.8(a)(8) used for this process?**

Homeless services are open to all participants presenting for services as referred by Sierra County partners.

PCI RC has the capacity to provide support in some fashion to every client and there isn’t a need to use criteria or prioritize assistance and homelessness services to any given population.

Services are open to all populations without discrimination (i.e., CES, pursuant to 24 CFR 578.8(a)(8)).

PCI RC provides intensive case management to connect individuals to CalFresh, CalWorks, Social Services, behavioral health, SSI/SSA, Veterans benefits and other resources designed to build capacity and sustainability in households. The agency assists with housing searches and placement, workforce development activities and access to GED and higher education.

C. Coordination of Regional Needs

1. How have you coordinated with your partnering CoC to identify your share of the regional need to address homelessness?
2. What is Sierra County's identified share of this need, and how will the requested funds help Plumas County meet it?

Sierra County is a partner within the seven-county NorCal CoC (see Letter of Support) and has been an active partner in the leadership and development of the infrastructure of the Plumas-Sierra Counties CoC Advisory Board. A Sierra County department head (Administrative Director of Behavioral Health) serves on the Executive Board of the NorCal CoC, representing Sierra County. All community partners have been active in the development of the County's CoC 2019-20 Strategic Plan.

Plumas County is also partnering with Sierra County to prepare a regional Plan to Address Homelessness. Specifically, Plumas and Sierra counties Behavioral Health Departments commissioned the Plan for the purpose of laying out a focused and practical strategy for addressing the issue of homelessness in the two counties. The Plan will build upon the work of the Plumas-Sierra Counties CoC Advisory Board, which functions as the local housing and homelessness workgroup within the larger NorCal CoC. As contiguous counties, which have a long history of service collaboration and sharing of resources, the two-county approach to the Plan provides a joint response to homelessness, while at the same time describing the unique challenges and resources that each county brings to the issue.

Allocated HHAP funding for Sierra County represents dedicated dollars to PCIRC (see Letter of Support) to continue to expand the County's capacity to serve a growing homeless population and provide needed services to youth as defined within the HHAP budget.

D. Creating Sustainable, Long Term Housing Solutions

1. How is Sierra County involved in the efforts to create sustainable, long-term housing solutions for people experiencing homelessness across the County and region?

Sierra & Plumas Counties, PCIRC, and community partners are currently working together to identify funding and potential projects as defined in each County's CoC adopted Strategic Plan and the draft Plan to Address Homelessness to address gaps in services for the homeless, for example:

- Increase housing and homeless prevention funding and increase access to capital development funds for purchase and renovation of potential homeless program housing units.
- Work as a collaborative team to secure and utilize blended funding, to include expanding homeless and housing services staffing capacity.
- Seek rural funding sources to increase housing options.
- Advocate for application of Community Development Block Grant (CDBG) funding and No Place Like Home Program permanent supportive housing.
- Engage local stakeholders in Plumas & Sierra Counties and inform them of the benefits of data collection as a means to support the need for housing and funding.
- Inform local Plumas-Sierra Counties CoC Advisory Board about current fiscal and funding status.
- Include NorCal CoC participation and user license fees in any new grant or funding proposals.
- Add fiscal/funding updates to the standing Plumas-Sierra Counties CoC Advisory Board agenda; highlight housing inventory and staffing capacity.
- Coordinate with PCIRC and Sierra County to ensure systems are aligned and all available funding is being used efficiently and effectively.

There is a need to develop additional emergency shelter beds for the homeless, to reduce motel sheltering nights, as well as establishing access to additional transitional and permanent supportive housing units and low-income housing.

With efforts lead by PCIRC, Plumas and Sierra counties are working in collaboration to strengthen homeless services and access to beds and prevention services to create sustainable, long-term housing solutions for people experiencing homelessness across the region.

Additionally, the Plumas County 2019-2024 General Plan Housing Element, certified by the State Department of Housing and Community Development (HCD) in December 2019, outlines implementation programs that direct the County to:

- review and revise, as necessary, the County's Zoning Ordinance to define and consider transitional and supportive housing a residential use permitted by right in all zones that permit residential uses, subject to only those restrictions that apply to residential uses of the same type in the same zone.
- amend the Zoning Ordinance to allow Low Barrier Navigation Centers pursuant to Government Code Section 65660–65668 (AB 101, Weiner, 2019).
- review and revise, as necessary, the County's Zoning Ordinance to facilitate the development of Accessory Dwelling Units (ADUs) to increase the supply of affordable housing.
- proactively encourage and facilitate the development of affordable housing for lower income households through actions such as providing regulatory incentives, reducing or waiving development fees, and outreaching to nonprofits and affordable housing developers to assist in the application for state and federal funding sources.
- collaborate with PCCDC to explore the feasibility of preserving and rehabilitating existing older (structurally sound) motels in Plumas County suitable for single-room occupancy (SRO) units, typically between 200 and 350 square feet, and consider providing funding sources to assist. SRO units provide a valuable source of affordable housing for extremely low-income households and can serve as an entry point into the housing market for people who have previously experienced insecure housing conditions.
- amend the Zoning Ordinance to allow emergency shelters as a permitted use in the Multiple-Family Residential (M-R) zone without a conditional use permit or other discretionary review.
- cooperate with PCCDC to promote the Housing Choice Voucher Program by distributing program information.

These efforts will support regional goals on a path towards ending homelessness and support the NorCal CoC's vision for success which includes a homeless response system that uses resources effectively, quickly connecting our neighbors with services to regain and retain housing or to prevent homelessness from occurring. By reducing homelessness, we will improve the quality of life and well-being of everyone in the region. Sierra County will pursue similar work in the future to address these same issues directly affecting homelessness.

3. RESOURCES ADDRESSING HOMELESSNESS

A. Existing Programs and Resources

- 1. Provide an exhaustive list of all funds (including the program and dollar amount) that PCIRC currently uses to provide housing and homeless services in Sierra/Plumas County for homeless populations.**
- 2. How are these resources integrated or coordinated with applicants from overlapping jurisdictions?**

See Attachment 1 to this Narrative for an exhaustive list of all funds (including the program and dollar amount) that PCIRC currently uses to provide housing and homeless services for homeless populations. These resources integrated and coordinated with applicants through community partners working in close collaboration to avoid duplication of homeless services and braid various funding sources to provide the best array of services possible for rural Plumas County. Sierra County dedicated homeless funding is outlined in the attached letters.

PCIRC is the recipient of CalWorks Housing funding, HEAP, CESH, ESG, Emergency Food & Shelter Program funding, Community Corrections Partnership (CCP), Lassen-Plumas-Sierra Community Action Agency funding and Prop 47, to name a few. Each program is designed to meet the basic needs of program participants, gain their trust and help them access a broad range of stabilization services. The agency serves as a satellite food bank for Community Assistance Network, supported by the Food Bank of Northern Nevada.

Multiple funding streams provide deposit and rental assistance (short and medium term), payment of rental and utility arrears, housing search and stabilization services to prevent homelessness or quickly divert individuals from emergency shelter. PCIRC works with Legal Services of Northern California to provide referrals for individuals needing support. The agency also utilizes a shared housing/host home model to offer an immediate alternative to homelessness. This creative housing model has helped to quickly house individuals and families when other options are unavailable.

PCIRC operates the Ohana House Emergency & Transitional Shelter to provide immediate access to temporary shelter via the CES, meet basic needs including food, clothing and hygiene items and assure clients receive the health, dental, behavioral health services needed. PCIRC works in close collaboration with Plumas County Social Services, Children's Protective Services, Veterans Services, Plumas County Office of Education Foster/Homeless Programs, Plumas County Probation Department and law enforcement.

3. What gaps currently exist in housing and homeless services for homeless populations in Sierra County?

The following gaps currently exist in housing and homeless services for homeless populations in Plumas County:

- limited funding for homeless prevention; lack of affordable housing.
- no emergency shelter beds.
- no permanent supportive housing units.

B. HHAP Funding Plans

1. Explain, in detail, how Sierra County/PCIRC plans to use the full amount of HHAP funds (including the youth set-aside) and how it will complement existing funds to close the identified gaps in housing and homeless services for the homeless population in Plumas County.

HHAP funding will support operating subsidies for the Ohana House, an emergency and transitional shelter located in Quincy (HHAP Eligible Uses (2) – operating subsidies in existing supportive housing units and emergency shelters). Clients include those that are single, parenting families with youth, and pregnant moms. This model provides on-site supervision, intensive case management, access to workforce and higher education and life skills training. The program supports transition to permanent housing upon program completion.

Prior to the development of Ohana House, Plumas/Sierra Counties did not have any established homeless shelters or transitional housing programs for youth and young adults. The Ohana House program began to address the housing, health and wellness, and educational needs of youth and young adults ages 15-24 years. After four years of operations, PCIRC has reframed this model to serve young adults aged 18 and older and emancipated youth. Youth not able to access Ohana House services will be supported through a Host Home model.

On any given night in 2018, 159,911 youth younger than 25 across the nation were homeless – 36,361 of them on their own – one-third of them were in California. As the homeless youth population declines across the county, California remains the state with the highest population of people experiencing homelessness overall and the highest number of unaccompanied homeless youth according to the 2018 Annual Homeless Assessment from the U.S. Department of Housing & Urban Development. The cost of housing and severe shortage of affordable housing combined with a lack of sustainable income and positive credit history are factors leading to increased levels of homelessness for young adults. Across the county, experience in the foster care and juvenile justice systems has a high correlation with youth homelessness. A recent report from a legal aid group in San Francisco noted that three out of four homeless youth in the area had a history in the foster care or juvenile justice system, or both.

Sierra County will support the HHAP funds with administrative assistance.

2. How will you ensure that HHAP funded projects will align and comply with the core components of Housing First as defined in Welfare and Institutions Code § 8255(b)?

PCIRC has long utilized the Housing First model in providing access and low barriers to all housing services. Plumas County and its partners align services following the Housing First definition:

Housing First is a homeless assistance approach that prioritizes providing permanent housing to people experiencing homelessness, thus ending their homelessness and serving as a platform from which they can pursue personal goals and improve their quality of life. This approach is guided by the belief that people need basic necessities like food and a place to live before attending to anything less critical, such as getting a job, budgeting properly, or attending to substance use issues. Additionally, Housing First is based on the theory that client choice is valuable in housing selection and supportive service participation, and that exercising that choice is likely to make a client more successful in remaining housed and improving their life.

4. PARTNERS ADDRESSING HOMELESSNESS

A. Collaborating Partner Efforts

- 1. Describe, in detail, the collaborative partners who will be working with Sierra County and PCIRC on identified HHAP projects and how the County and PCIRC will be partnering with them.**
- 2. Describe any barriers that you may experience in partnering, and how you would plan to address them.**

PCIRC is Sierra County's primary collaborating partner with HHAP funding. The County will work closely with PCIRC through emails, phone calls, and in-person meetings to communicate expectations to ensure the identified HHAP project is implemented successfully. The County does not foresee barriers to this working relationship. PCIRC is located in Quincy. PCIRC staff are collaborative by nature with their clients and are dedicated service providers that are available to meet with the County, as needed.

PCIRC offers homeless prevention and rapid re-housing programs, governed by an evidence-based Housing First Model, utilizing available annual funding to those experiencing homeless in Plumas County.

Program examples include emergency motel sheltering, mental health transitional housing, Housing First Model for transitioning offenders, emergency and transitional housing for youth, and transitional sober living environment for men, women and families.

Additionally, this investment will allow PCIRC to work closely with the Sierra County Human Services and other community partners to meet the needs of homeless individuals and young adults aged 18 and up and emancipated youth. PCIRC as the primary homeless service provider, will also be a collaborative partner with the Plumas County Community Development Commission and the Lassen-Plumas-Sierra Community Action Agency, agencies who serve Sierra County. Sierra County Human Services will help coordinate local efforts to identify homeless programs funding opportunities.

5. **SOLUTIONS TO ADDRESS HOMELESSNESS**

The CoC 2019-2024 Strategic Plan for Sierra County states a Vision for Success, as follows:

...envisions a homeless response system that effectively uses resources, quickly connecting our neighbors with services to regain and retain housing or to prevent homelessness from occurring. By reducing homelessness, we will improve the quality of life and well-being of all county residents.

The Values of the Strategic Plan, based on a unified and community-wide solution, will align efforts to address homelessness and mitigate the impacts it has on our communities. Together, we create an assertive, effective and strategic approach that will serve as the homeless response system.

- Healthy Communities – with a coordinated, regional response, support our most vulnerable populations in identifying housing opportunities and achieving greater dignity and self-sufficiency.
- Coordinated System of Care – a community-wide response to homelessness prioritizes the quality of life for all persons, understanding that each person has unique needs, strengths and experiences.
- Long-Term Sustainability – investments in the right solutions will result in effective use of resources and significantly reduce the number of persons experiencing homelessness.

GOALS

With the assistance of HHAP funding for the following project, Sierra County will be able to address and meet Goal 1-A of the 2019-2024 Strategic Plan.

Goal 1-D of the Strategic Plan aims to: Expand the low barrier emergency shelter capacity in the NorCal CoC region to reduce the number of individuals experiencing homelessness that are unsheltered.

Project #1 – Ohana House emergency and transitional shelter: HHAP Eligible Uses (2) – operating subsidies in existing supportive housing units and emergency shelters

NUMBER SERVED

Number of individuals Sierra County intends to serve over a 3-year period with HHAP funding: 10

Number of individuals Sierra County intends to successfully place in permanent housing with HHAP funding: 10

ATTACHMENT 1
PCIRC LIST OF HOUSING AND HOMELESS SERVICES FUNDS
PCBH MHSA Community Services and Supports (CSS) Programs Housing and Client Services for FYIS-19:

Emergency Lodging* - Outreach and Engagement - 33 clients

FSP Transitional Housing** with Environmental Alternatives -

17 clients FSP Transitional Housing** with Plumas Rural

Services - 18 clients

Total of 92 unduplicated clients served through ancillary supports*** and EL and TH programs, inclusive of those served at EA and PRS.

*Emergency Lodging is < or = 30 days

**Transitional Housing is up to 2 years (although we have had folks stay longer in program due to their MH or co-occurring acuity)

***Ancillary supports include utility deposits and move-in assistance, Rx drug costs, emergency food assistance, clothing vouchers, fuel assistance, bus passes, etc.

\$217,092 PRS Client Support (Ancillary Supports) and Transitional Housing Program

\$325,559 EA Plumas Commons FSP Transitional Housing and Intensive Case Management "Whatever It T ake s" Program

\$100,000 EA for non-MHSA for FSP of Homeless Mentally Ill Offender Treatment (HMHIOT) Program

\$45,476 PCBH Outreach and Engagement, Client Supports, and FSP Ancillary Requests, excluding PCBH driver transports

Total: \$688,127

PCIRC for FYIS-19

CalWorks Housing Program - \$76,869

Lassen-Plumas-Sierra Community Action Agency - MAC Homeless Prevention - \$7,500

Sierra County – Outlined in attached letter of support.



**HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM (HHAP)
BUDGET TEMPLATE**

Applicant Information

CoC / Large City / County Name

Sierra

Receiving Redirected Funds?

No

Administrative Entity Name:

Lea Salas

Total of Redirected Funding Received

N/A

HHAP Funding Expenditure Plan*

Eligible Use Category	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Rental Assistance /Rapid Rehousing						
Operating Subsidies and Reserves	\$3,710.00	\$3,710.00	\$3,711.65			\$11,131.65
Landlord Incentives						\$0.00
Outreach and Coordination (including employment)						\$0.00
Systems Support to Create Regional Partnerships						\$0.00
Delivery of Permanent Housing						\$0.00
Prevention and Shelter Diversion to Permanent Housing						\$0.00
New Navigation Centers and Emergency Shelters						\$0.00
Innovative Solutions						\$0.00
Strategic Homelessness Planning (up to 5%)						\$0.00
Infrastructure Development CES or HMIS (up to 5%)						\$0.00
Youth Set-Aside (no less that 8%)	\$350.00	\$350.00	\$347.69			\$1,047.69
Administrative (up to 7%)	\$300.00	\$300.00	\$316.71			\$916.71

*Narrative should reflect details of HHAP funding plan

TOTAL FUNDING ALLOCATION

\$13,096.05

REFERENCES:

Over 20,000 persons
4,000 - 19,999 persons
2,500 - 3,9999 persons
1,800 - 2,499 persons
1,500 - 1,799 persons
1,000 - 1,499 persons
750 - 999 persons
250 - 749 persons
Less than 249 persons

Alpine, Inyo, Mono Counties
Bakersfield/Kern County
Chico, Paradise/Butte County
Colusa, Glen, Trinity Counties
Daly City/San Mateo County
Davis, Woodland/Yolo County
El Dorado County
Fresno City & County/Madera Cou
Glendale
Humbolt County
Imperial County
Lake County
Long Beach
Los Angeles City & County
Marin County
Mendocino County
Merced City & County
Napa City & County
Oakland, Berkeley/Alameda Count
Oxnard, San Buenaventura/Ventur
Pasadena
Redding/Shasta, Siskiyou, Lassen, I
Richmond/Contra Costa County
Riverside City & County
Roseville, Rocklin/Placer, Nevada
Sacramento City & County
Salinas/Monterey, San Benito Cou
San Bernardino City & County
San Diego City & County
San Francisco
San Jose/Santa Clara City & County
San Luis Obispo County
Santa Ana, Anaheim/Orange Coun
Santa Maria/Santa Barbara County
Santa Rosa, Petaluma/Sonoma Coi
Stockton/San Joaquin County
Tehama County
Tuolumne, Amador, Calaveras, Ma
Turlock, Modesto/Stanslaus Coun
Vallejo/Solano County
Visalia/Kings, Tulare Counties
Watsonville/Santa Cruz City & Cou
Yuba City & County/Sutter County
City of Anaheim

City of Bakersfield
City of Fresno
City of Long Beach
City of Los Angeles
City of Oakland
City of Sacramento
City of San Diego
City of San Francisco
City of San Jose
City of Santa Ana

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Plumas, Del Norte, Modoc, Sierra Counties

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